# Q1'19 Financial Results

A Leading Supplier of Back-end Semiconductor and PCB Test Equipment



### Cautionary Statement Regarding Forward Looking Statements

#### Use of Non-GAAP Financial Information:

Included within this press release and accompanying materials are non-GAAP financial measures, including non-GAAP Gross Margin, Income and Income (adjusted earnings) per share, Adjusted EBITDA, and Operating Expense that supplement the Company's Condensed Consolidated Statements of Income prepared under generally accepted accounting principles (GAAP). These non-GAAP financial measures adjust the Company's actual results prepared under GAAP to exclude charges and the related income tax effect for: share-based compensation, the amortization of acquired intangible assets including favorable/unfavorable lease adjustments, restructuring costs, manufacturing transition and severance costs, acquisition-related costs and associated professional fees, fair value adjustment to contingent consideration, reduction of indemnification receivable, depreciation of purchase accounting adjustments to property, plant and equipment and purchase accounting inventory step-up included in cost of sales. Reconciliations of GAAP to non-GAAP amounts for the periods presented herein are provided in schedules accompanying this release and should be considered together with the Condensed Consolidated Statements of Income.

These non-GAAP measures are not meant as a substitute for GAAP, but are included solely for informational and comparative purposes. The Company's management believes that this information can assist investors in evaluating the Company's operational trends, financial performance, and cash generating capacity. Management believes these non-GAAP measures allow investors to evaluate Cohu's financial performance using some of the same measures as management. However, the non-GAAP financial measures should not be regarded as a replacement for (or superior to) corresponding, similarly captioned, GAAP measures.

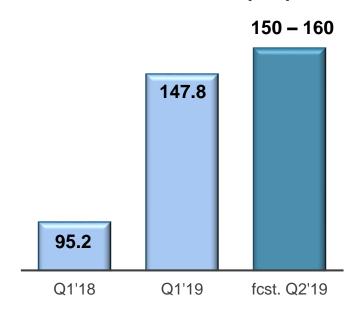
#### **Forward Looking Statements:**

Certain statements contained in this release and accompanying materials may be considered forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995, including statements regarding integration and cost synergy savings, timing and targets; design-wins; contactor sales growth; semiconductor market conditions in 2019 and mid-term growth; Cohu's second guarter 2019 sales forecast, guidance, non-GAAP operating expenses, gross margin, EBITDA and effective tax rate, and cash and outstanding shares; business model for FY'20; and any other statements that are predictive in nature and depend upon or refer to future events or conditions, and include words such as "may," "will," "should," "would," "anticipate," "plan," "likely," "believe," "estimate," "project," "intend," and other similar expressions among others. Statements that are not historical facts are forward-looking statements. Forward-looking statements are based on current beliefs and assumptions that are subject to risks and uncertainties and are not guarantees of future performance. Actual results could differ materially from those contained in any forward-looking statement as a result of various factors, including, without limitation: risks associated with acquisitions; inventory, goodwill and other asset write-downs; our ability to convert new products into production on a timely basis and to support product development and meet customer delivery and acceptance requirements for new products; our reliance on third-party contract manufacturers and suppliers; failure to obtain customer acceptance resulting in the inability to recognize revenue and accounts receivable collection problems; revenue recognition impacts due to ASC 606; market demand and adoption of our new products; customer orders may be canceled or delayed; the concentration of our revenues from a limited number of customers; intense competition in the semiconductor equipment industry; our reliance on patents and intellectual property; compliance with U.S. export regulations; impacts from the Tax Cuts and Jobs Act of 2017 and ongoing tax examinations; geopolitical issues and trade wars; ERP system implementation issues; the seasonal, volatile and unpredictable nature of capital expenditures by semiconductor manufacturers and the late 2018 and early 2019 weakened demand in this market; ongoing weakness in Greater China market; rapid technological change; and significant risks associated with the Xcerra acquisition including but not limited to (i) the ability of Cohu and Xcerra to integrate their businesses successfully and to achieve anticipated synergies and cost savings, (ii) the possibility that other anticipated benefits of the acquisition will not be realized, (iii) litigation relating to the acquisition that still could be instituted against Cohu and/or Xcerra, (iv) the possibility that restructuring charges will significantly exceed estimates, (v) the ability of Cohu or Xcerra to retain, attract and hire key personnel, (vi) potential adverse reactions or changes to relationships with customers, employees, suppliers or other parties resulting from the acquisition, (vii) potential disruptions, expenses and lost revenue associated with the transition to direct sales in China and Taiwan; (viii) the discovery of liabilities or deficiencies associated with Xcerra that were not identified in advance, (ix) potential failures to maintain adequate internal controls over financial reporting given the significant increase in size, number of employees, global operations and complexity of Cohu's business, (x) mandatory ongoing impairment evaluation of goodwill and other intangibles whereby Cohu could be required to write off some or all of this goodwill and other intangibles, (xi) the adverse impact to Cohu's operating results from interest expense on the financing debt, rising interest rates, and any restrictions on operations related to such debt, and (xii) continued availability of capital and financing and rating agency actions, and limited market access given our high debt levels. These and other risks and uncertainties are discussed more fully in Cohu's filings with the Securities and Exchange Commission, including the most recently filed Form 10-K and Form 10-Q,, and the other filings made by Cohu with the SEC from time to time, which are available via the SEC's website at www.sec.gov. Except as required by applicable law, Cohu does not undertake any obligation to revise or update any forward-looking statement, or to make any other forward-looking statements, whether as a result of new information, future events or otherwise.



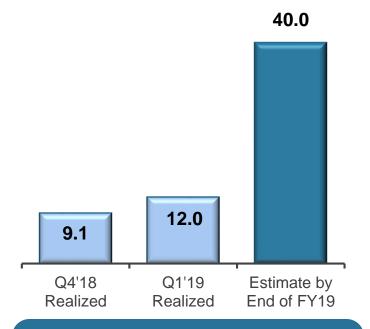
# **Accelerating Synergies to Enhance Business Model**

### **Quarter Revenue (\$M)**



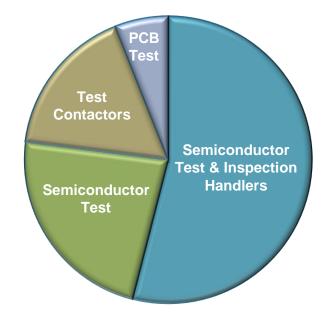
Market Segment (systems)	Q4′18	Q1′19
Automotive	18%	26%
Consumer	13%	15%
Data Center, Cloud & AI	22%	8%
Industrial & Medical	11%	17%
IoT/IoV & Optoelectronics	7%	6%
Mobility	22%	17%
PCB Manufacturing	7%	11%

### **Annual Run-Rate Synergies (\$M)**



- Direct Sales & Service model will deliver ~\$7.5M/year
- Restructuring in Germany adds another ~\$10M/year
- Consolidating manufacturing operations in 2H'19

### Plan 2019 Revenue



- Leader in test Handlers,
   Contactors and PCB Test
- Growing Inspection revenue
- Market recovery initially benefiting Semi Test and Contactors



# Gaining Confidence of a Stronger Second Half 2019

Business conditions remain challenging near-term but visibility is improving for 2H'19

- Projected capacity additions in the Mobility market starting late Q2 and into Q3
- Communications infrastructure ramping in 2H'19
- Strong recurring business in Data Center, Cloud & AI and uptick in Automotive
- 5G infrastructure business beginning in 2019 and forecasting mobile device volume starting in 2020
- Continued softness in Consumer, IoT / IoV & Optoelectronics, also Industrial

Achieved record revenue in Q1 for mmWave contactor applications

Major progress in Germany with restructuring plan to deliver ~\$10 million annual run-rate cost synergies, some already benefiting Q2 guidance

Implementing transition to direct customer model in China and Taiwan to deliver cost synergies starting in Q3 and building to annual run-rate of ~\$7.5 million by Q4

Strong PCB Test business driven by server and communications infrastructure applications



# Q1'19 Results and Q2'19 Guidance



### Q1'19 Non-GAAP Results

	Q4′18 Actual	Q1'19 Guidance <sup>(2)</sup>	Q1'19 Actual
Sales	\$170.6M	\$145M	\$147.8M
Gross Margin <sup>(1)</sup>	44.5%	~40%	41.5%
Operating Expenses(1)	\$56.6M	~\$54M	\$55.4M
Non-GAAP EPS(1)	\$0.24		(\$0.03)
Adjusted EBITDA(1)	13.7%	6%	6.6%

### Q1'19 actual results

- Gross Margin higher than guidance primarily due to higher recurring revenue
- Realized cost synergies of ~\$2.9M (~\$12M / year)
- Q1'19 diluted shares outstanding at 40.9M(3)



<sup>(1)</sup> Non-GAAP: See Appendix for Q1'19, Q4'18 GAAP to non-GAAP reconciliations

<sup>(2)</sup> Guidance as provided on March 12, 2019 press release and earnings call

<sup>(3)</sup> For the three-month period ended March 30, 2019, potentially dilutive securities were excluded from the per share computations due to their antidilutive effect

## **Business Model Delivers Strong Leverage**

Business Model for FY'20				Mid-Term Target	
Quarterly Sales	\$150M	\$170M	\$190M	\$210 <b>M</b>	\$235M
Gross Margin <sup>(1)</sup>	43%	44%	45%	46%	48%
Operating Expenses(1)	\$52M	\$54M	\$57M	\$59M	~\$64M
Adjusted EBITDA(1)	12%	15%	17%	20%	22%

Model includes ~\$40M of annual run-rate cost synergies from the Xcerra acquisition starting in Q1'20

Approximately 40% of revenue increase falls through to operating income Mid-Term Target is 3 - 5 years

(1) Non-GAAP numbers exclude stock-based compensation expense, amortization, restructuring and other one-time charges

See Appendix for Q1'19 GAAP to non-GAAP reconciliations. The "Model" and "Mid-Term Target" assumptions exclude estimated charges related to stock based compensation, amortization of purchased intangibles, restructuring costs, acquisition-related costs, manufacturing transition/severance costs, inventory step-up costs or other non-operational or unusual items which we are not able to predict at this time without unreasonable efforts due to their inherent uncertainty. As a result, we are unable to provide, at this time, a GAAP to non-GAAP reconciliation of any forward-looking figures.



### **Balance Sheet**

[\$Million]	Q4′18	<b>Q1'1</b> 9
Cash and Investments	\$165	\$160
Accounts Receivable	\$149	\$131
Total Debt	\$359	\$357
Capital Additions	\$2.5	\$3.5
Cash Flow From Operations	\$5.2	\$4.7

Capital allocation strategy — cash above \$125M expect to pay down debt(1)

(1) Pay down of debt dependent on current business environment and synergy cash requirements



### Q2'19 Outlook

	Q1'19 Actual	Q2'19 Guidance
Sales	\$147.8M	\$150 - \$160M
Gross Margin <sup>(1)</sup>	41.5%	~40%
Operating Expenses(1)	\$55.4M	~\$54M
Adjusted EBITDA(1)	6.6%	~7%

Q2'19 guidance includes projected synergies of ~\$4.2M (\$17M / year)
Lower Gross Margin due to handler product mix sale in mobility market
Fully diluted shares outstanding estimated at 41.7M

(1) See Appendix for Q1'19 GAAP to non-GAAP reconciliations. The Q2'19 guidance for non-GAAP Gross Margin, Operating Expenses and EBITDA exclude estimated pre-tax charges related to stock based compensation of \$0.1M (CoS) and \$3.2M (Opex), amortization of purchased intangibles of \$9.3M (Opex), and Germany operations severance costs of \$7.8 to \$8.8M (Opex). Also, these figures do not reflect restructuring costs, acquisition-related costs, other manufacturing transition/severance costs, inventory step-up costs or other non-operational or unusual items which we are not able to predict at this time without unreasonable efforts due to their inherent uncertainty. As a result, we are unable to provide, at this time, a GAAP to non-GAAP reconciliation of any forward-looking figures.





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GRAZIE Nolimo Ario:

**GRAZIE**DZIEKUJE

Doumo Arigatou

### **GAAP to Non-GAAP Reconciliation**

Earnings Reconciliation	3 Months Dec 29, 2018	Ending Diluted EPS	<u>3 Months</u> Mar 30, 2019	Ending Diluted EPS
Income From Continuing Operations - GAAP	(\$57,116)	(\$1.40)	(\$22,851)	(\$0.56)
Share Based Compensation	4,556	0.11	3,693	0.09
Amortization of Purchased Intangible Assets	14,080	0.35	10,019	0.25
Manufacturing Transition and Severance Costs	485	0.01	761	0.02
Restructuring Costs related to inventory in COS	19,053	0.46	466	0.01
Restructuring Costs	18,704	0.46	1,361	0.04
PP&E step-up included in COS and SG&A	1,257	0.03	1,257	0.03
Other Acquisition Costs	4,633	0.11	224	0.01
Inventory Step-Up	14,782	0.36	6,038	0.14
Reduction of Indemnification Receivable	879	0.02	0	0.00
Tax Effect of Non-GAAP Adjustments	(11,302)	(0.27)	(2,358)	(0.06)
Income From Continuing Operations - Non-GAAP	\$10,011	\$0.24	(\$1,390)	(\$0.03)
Weighted Average Shares - GAAP Weighted Average Shares - Non-GAAP	Diluted Diluted	40,660 41,241 <sup>(a)</sup>	Diluted Diluted	40,872 40,872

(a) Due to reported loss for GAAP and income for non-GAAP dilulted equivelents were excluded for GAAP and included for non-GAAP.

Adjusted EBITDA Reconciliation	<u>3 Months</u> Dec 29, 2018	s Ending % of Net Sales	<u>3 Months</u> Mar 30, 2019	Ending % of Net Sales
Income From Continuing Operations - Non-GAAP	\$10,011	5.9%	(\$1,390)	-0.9%
Net loss attributable to noncontrolling interest	243	0.1%	44	0.0%
Income Tax Provision	(6,266)	-3.7%	(200)	-0.1%
Interest and Other, Net	4,670	2.7%	5,285	3.6%
Depreciation	4,691	2.7%	5,020	3.4%
PP&E step-up included in COS & SG&A	(1,257)	-0.7%	(1,394)	-0.9%
Tax Effect of Non-GAAP Adjustments	11,302	6.6%	2,358	1.6%
Adjusted EBITDA - Non-GAAP Attributable to Cohu	\$23,394	13.7%	\$9,723	6.6%



### **GAAP** to Non-GAAP Reconciliation

	3 Month	s Ending	3 Months	s Ending
Gross Profit Reconciliation	Dec 29, 2018	% of Net Sales	Mar 30, 2019	% of Net Sales
Net Sales	\$ 170,637		\$ 147,809	
Gross Profit - GAAP	41,919	24.6%	54,415	36.8%
Share Based Compensation	138	0.1%	125	0.1%
Manufacturing Transition and Severance Costs	0	0.0%	235	0.2%
Restructuring Costs related to inventory in COS	19,053	11.2%	466	0.3%
Inventory Step-Up	14,782	8.7%	6,038	4.1%
Gross Profit - Non-GAAP	\$75,892	44.5%	\$61,279	41.5%
	3 Months Ending Dec 29, % of Net		3 Months Ending Mar 30, % of Net	
Operating Expense Reconciliation	· ·			
Operating Expense Reconciliation	· ·			
Operating Expense Reconciliation Operating Expense - GAAP	Dec 29,	% of Net	Mar 30,	% of Net
	Dec 29, 2018	% of Net Sales 59.2%	Mar 30, 2019	% of Net Sales 49.0%
Operating Expense - GAAP	Dec 29, 2018 \$ 101,070	% of Net Sales 59.2% -2.6%	Mar 30, 2019 \$ 72,399	% of Net Sales 49.0% -2.4%
Operating Expense - GAAP Share Based Compensation	Dec 29, 2018 \$ 101,070 (4,418)	% of Net Sales 59.2% -2.6% -8.3%	Mar 30, 2019 \$ 72,399 (3,568)	% of Net Sales 49.0% -2.4% -6.8%
Operating Expense - GAAP Share Based Compensation Amortization of Purchased Intangible Assets	Dec 29, 2018 \$ 101,070 (4,418) (14,080)	% of Net Sales 59.2% -2.6% -8.3% -0.3%	Mar 30, 2019 \$ 72,399 (3,568) (10,019)	% of Net Sales 49.0% -2.4% -6.8% -0.4%
Operating Expense - GAAP Share Based Compensation Amortization of Purchased Intangible Assets Manufacturing Transition and Severance Costs	Dec 29, 2018 \$ 101,070 (4,418) (14,080) (485)	% of Net Sales 59.2% -2.6% -8.3% -0.3% -11.0%	Mar 30, 2019 \$ 72,399 (3,568) (10,019) (526)	% of Net Sales 49.0% -2.4% -6.8% -0.4% -0.9%
Operating Expense - GAAP Share Based Compensation Amortization of Purchased Intangible Assets Manufacturing Transition and Severance Costs Restructuring Costs	Dec 29, 2018 \$ 101,070 (4,418) (14,080) (485) (18,704)	% of Net Sales 59.2% -2.6% -8.3% -0.3% -11.0% -0.7%	Mar 30, 2019 \$ 72,399 (3,568) (10,019) (526) (1,361)	% of Net Sales 49.0% -2.4% -6.8% -0.4% -0.9% -0.9%
Operating Expense - GAAP Share Based Compensation Amortization of Purchased Intangible Assets Manufacturing Transition and Severance Costs Restructuring Costs PP&E step-up included in SG&A	Dec 29, 2018 \$ 101,070 (4,418) (14,080) (485) (18,704) (1,257)	% of Net Sales 59.2% -2.6% -8.3% -0.3% -11.0% -0.7% -2.7%	Mar 30, 2019 \$ 72,399 (3,568) (10,019) (526) (1,361) (1,257)	% of Net Sales 49.0% -2.4% -6.8% -0.4% -0.9% -0.9%

